Adoption of the seven-day week, while essential, should be conditioned on the following:

1. Full introduction should not take place until the yard concerned hav a sufficient plant strength, both of skilled work men and supervisory staffs, to ensure smooth and efficient oper

Each yard should be granted discretionary powers to de-ine the trades which may termine be usefully employed on the 21-

3. As far as Victoria is concerned, adequate and convenient housing must be provided at

once.

4. Before the plan can become
successful, complete agreement
must be reached between the
government, trade unions and

shipyards as to its scope, responsibility of each to the other, and the fullest determination to cooperate in its execution.

Mr. Hammill said transportation.

iton problems were largely responsible for Sunday absentee-ism totalling 20 per cent, from May 3 to July 12. On one Sunday in this period, only five out of 45 rivet gangs were working. Housing problems were mainly reconstible for a besult his manual control of the sunday of the sun

responsible for a heavy labor-turnover. This amounted to 300 men in one month. For every 100 men hired, 50 men left the

Employment ranks have in creased from 1805 to 2125 since continuous operation was intro-duced, but 2650 men would be needed for successful continuous

CONVERTING FOR NAVAL WORK

Mr. Yarrow agreed no produc-tion increase attributable to the seven-day system has resulted in his organization. But he pointed put that Yarrows has been con-verting its facilities to naval

Mr. Yarrow offered following suggestions for increasing production:

"1. National Selective Service

should be speeded up to provide necessary additional skilled labor, elther from non-essential industries or from some new source. auch as women workers

such as women workers.

"2. National War Service authorities should declare a clearcut and definite policy with respect to exemption of shipyard
workers from military service.
If this were co-ordinated closely
with national selective service,
men required by the armed
forces could be replaced immediately in the yards. If the semiskilled worker, now being
drafted, could be replaced in the
shipyards, the picture would be
brighter. His loss affects production almost as much as the
loss of highly-skilled men.
"3. It might be worthy of consideration to entrust the applica-

sideration to entrust the applica-tion of continuous production schedules in the yards to discretion of the respective managements, who, with their intimate

Leadership Below

U.S. Standard"

TORONTO, Aug. 13. — (CP)—Dr. Gerald A. Foster-Brannon, author, lecturer and psychologist of Richmond, Va., said today Canadian industry was five or six, years behind American industry in the matter of leader-ship.

Dr. Foster Brannon is here

Bank Clearings

Bank clearings for the week end-ing Thursday, August 18, 1942; 1942 1941 Vancouver: \$22,451.910 \$16,672.635 Victoria 1,690.633 1,690.738 New Westminates 256,780 833,089

Eggs and Produce

knowledge and experience in their particular work, can operate their plants to maximum produc-tion advantage with available manpower, facilities and ma-

4. Sunday should be utilized for maintenance, overhaul and repairs in order to gain highest efficiency and obviate the chance of a breakdown at the height of the working week. Also a Sunday, 'pickup' shift would be brought in to push any particular operation which is behind, or one which requires longer to complete than the rest. Bringing in of 50 men on Sunday might save the see of 500 on Monday, "5. Working hours and conditions in all establishments dealing directly or indirectly with shipbuilding should be standard. 4. Sunday should be utilized

shipbuilding should be standard ized."

"We are unable to secure enough men, skilled or unskilled, to work three full shifts, and the future does not promise encour-agement in this regard," said Mr.

agement in this regard, sand and Yarrow,
"We are taking seven days to do what could be done in six days owing to our inability to obtain more skilled men in key operations. Supervision is also a diffiwith pair. When foremen take cult point. When foremen take their day off, substitute super visory personnel is required."

'Canadian Industrial Japanese Vessel Disposal Finished

A. E. McMaster, manager of the Japanese Fishing Vessel Dis-posal Committee, is winding up

the affairs of the office, having on the affairs of the office, having completed the work he was appointed to do.

Nearly \$1,000,000 worth of property has passed through-the hands of the committee since it started to operate last February.

The main obletties, its retired.

Dr. Foster-Brannon is here studying industrial relations in war plants and lecturing plant foremen and supervisors on the importance of good leadership in wartime industry. in wartime industry,
"You Canadians have thousands of young mea and womenworking in war factories, everyone of whom is a potential forcman or supervisor, given the
proper. Ending," Dr. FosterFranci said.
"I believe this war is going to
be won on the assembly lines of
the United Nations."

started to operate last February. The main objective—to return idle equipment to the essential food-producing industry of fishing—has been accomplished.
Out of 1270 boats the committee has released nearly 1200.
Of this number 1031 were returned to the industry, the balance, going to the government services or as camp tenders.
About 80 per cent of the boats returned to the industry were sold to the big companies, but 95 per cent, of these were at once taken over by individual fishermen; financed by the companies.

panies,
All the negotiations between
Japanese owners and purchasers
were carried out direct, the committee standing ready to exercise
arbitrational powers if necessary
Arbitration was necessary in only

Arbitration was necessary in only one case.

The remaining boats, mostly exiders and trollers are tupped over to the custodiary of enemy property, and the committee will wind up at the apt of this morning training merely a skeleton or ganization to handle the naval calms that will remain against and the state of the same against the state of the same against the state of the same against the sa

ganization to nature me, mayan-claims that still retrain against damaged bosts.

In future, mayone wishing to huy any of the remaining bosts will deal directly with the sisted dam of allen eventy property.

PORTAGE LA: PRAIRIE Wan L. P. Carter of the Mani-ola, department of agriculture oday stated sugar beet prospect

week and Transcendent crab-apples will be moving east.

Shipyard Lament

'More We Make Less We Keep

By Dally Province Staff Correspondent VICTORIA, Aug. 13.—By working overtime on its six morning and afternoon "shifts," the Richards commission Wednesday completed its public hearings here a day ahead of schedule. Final sessions will be held in Vancouver Friday. "We will endeavor to com-

"We will endeavor to complete our report for the minister of labor as quickly as possible," Chairman Mr. Justice S. E. Richards said in his farewell to Victoria witnesses.

The age of miracles has come

to pass!

J. A. McConnell, personnel manager for Yarrows, told the commission that certain workers are worried about earning too much money and are com-plaining about working over-time for premium rates. The explanation is Mr.

The explanation is Mr. Ilsley's budget, which causes canny tradesmen to reason: "The more we make the less

we keep."
Rather than boost their incomes to higher taxation levels, men who reason thus take two or three days off every month. Mr. McConnell said.

Commissioner Donald Service, manager of North Van Ship Repairs, complained rue-fully that record-breaking U. S. shipyards are "stealing" equip-ment ordered for Canadian

Commissioner H. M. Lewis commissioner H. M. Lewis chimed in to say that the Kaiser organization "pinched" a hydraulic press he ordered eight months ago.

N. A. Yarrow, president of Yarrows, who is worried about his manpower resources, is waiting hopefully-for selective service and draft authorities to help him out.

He would like selective servdirectors to channel more skilled tradesmen to shipyards, and he suggested draftable men already at work in skilled jobs should be deferred automatically.

Victoria war industries and civic officials have been "tiffing" over a wartime housing project

On Tuesday it appeared the city fathers' objections to the

project had won the day.

But on Wednesday, H. S.

Hammill, manager of the Vancouver Machinery Depot, did some long-distance telephoning. He discovered a plan to build

100 houses has survived the

TIDES

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3	High 8:34 p.m. 12.8	ı
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5	Low 2:10 p.m.	ı
2	High 9:02 p.m.	ı
X	English Bay 7	i
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	High 6:20 a.m. 11.2	ı
	Ulah 914 nan 100	ł
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ź	High 7:08 a.m. 11.1	/

The pack of canned salmon for the 1941 season totalled 2,245,715 cases against 1,467,227 in 1940; 1,539,057 in 1939; 1,707,330 in 1939; 1,509,175 in 1937; 1,881,026 in 1936; 2,221,819 in 1930.

The canned herring pack for the province was limited not so much by the supply of herring as by the districts in which the herring rules control. Most of

herring runs occurred. Most of the fish from the east coast of Vancouver Island, Mr. MacMil-

lan points out, was canned.

The quality caught in that district totalled about 60,000 tons.

The facilities to can in other

55 per cent. over 1940 and the largest since 1930. The increase was partly due to certain species of salmon being canned that previously had been shipped in the frozen state.

The pack of canned salmon for the 1941 season totalled 2,245,715 cases against 1,467,227 in 1940; page 1,399; 1,509,175 in 1939; 1,707,330 in 1939; 1,509,175 in 1939; 1,509,175 in 1939; 1,509,175 in 1930; The canned herring pack for the province was limited not so

Mr. MacMillan states that the early salmon pack this year compares unfavorably with that of last year, but it is in line with the previous cycle run. The catch of pilchards is only about 50 per nemt. of last year's at the corresponding date, and the return of oil per fish is sharply down.

Delegate Appointed

